





skills and problem-solving skills. This has goods sold, reduce our overtime costs, increase

MISSY VANKLOMPENBERG

## GREAT REWARDS WITH LONG-TERM WORKFORCE TRAINING

COMPANY PROFILE: Located in Walker, Mich., PiPP Mobile Storage Systems, Inc. (www.pippmobile.com) designs space-saving systems to meet customer storage needs. Founded in 1981, PiPP currently employs 100 people. In addition to the Walker facility, PiPP has a small assembly facility near Chicago. The Walker facility operation is led by Tom French, Director of Operations, and supported by Missy VanKlompenberg, Human Resource Manager.

SITUATION: Understanding the importance of having consistent leadership throughout the organization, PiPP identified a need to train their supervisors. Because their supervisors were home-grown and did not have formal leadership training, there was a need for structured, principle-based leadership skills to be introduced.

SOLUTION: To accomplish their company goals, PiPP engaged with the Michigan Manufacturing Technology Center-West (The Center-West), initially sending employees to the Supervisor Leader User Group. PiPP has consistently enrolled employees in this user group since 2015.

Due to the long-term benefits they have seen from sending their management team through this user group, they have continued to send high-potential employees as well as recently promoted staff to this user group. This participation has led to the creation of a consistent leadership message throughout the organization. The investment in their workforce also has created a clearer succession plan within the organization and contributed to a culture of trust and increased employee satisfaction. Additionally, PiPP has seen increased innovation as Lean concepts have been implemented.

## **RESULTS:**

Cost Savings: \$100,000 Retained Sales: \$750,000

Reduced Turnover Costs: \$500,000

Investment in Workforce Practices: \$10,000

- Culture Improvements due to increased trust of the leadership
- Improved productivity through consistency & improved relationships between supervisors & employees